SITUATIONAL LEADERSHIP

Prof. Deepti Bhatnagar

Task - Oriented Leadership

- Communicates expectations
- Encourage uniform procedures
- Assigns tasks to people
- Schedules work to be done
- Decides what and how

People-oriented Leadership

- Friendly, approachable
- Concern about personal welfare
- Does small things to show concern
- Consults members
- Explains his/her actions
- Tries to understand others

Maturity of Followers

	<u>High</u>	Low
	Problem solvers Initiative takers	Problem finders Lack initiatives
Task	Hard workers High standards	Unwilling to work long Complacent with mediocrity
Responsibility	Work in boss's absence	Work when directed
	Eager to take new responsibilities	Seldom volunteer, overly compliant
Relevant preparation	Trained and experienced	Poorly equipped

INTEGRITY and El

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Supporting Moderately Mature	Coaching Moderately Immature	2
Delegating Very Mature	Directing Very Immature	1